framatome

Corporate presentation

October 2026



Reactor Pressure Vessel at HPC ©EDF/Hinkley Point C

About us

A designer and manufacturer of nuclear steam supply systems and nuclear equipment for more than 65 years, Framatome contributes to the development of safe, competitive, and low-carbon nuclear solutions worldwide.

Our teams:

- design nuclear power plants
- supply and commission nuclear steam supply systems
- design and manufacture components and fuel assemblies
- design, manufacture, integrate and maintain I&C systems
- service all types of nuclear reactors



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Key figures



Designer and manufacturer of
107 nuclear power plants



Experience gained on
more than 380 reactors
thanks to the services provided and maintenance performed



Revenue of
€5.4bn
in 2025



Backlog
€28bn



More than
22,000
employees



More than
70
sites



In close to
30
countries

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Our vision

High-performing people and technologies for safe and competitive nuclear power plants worldwide.



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Our values

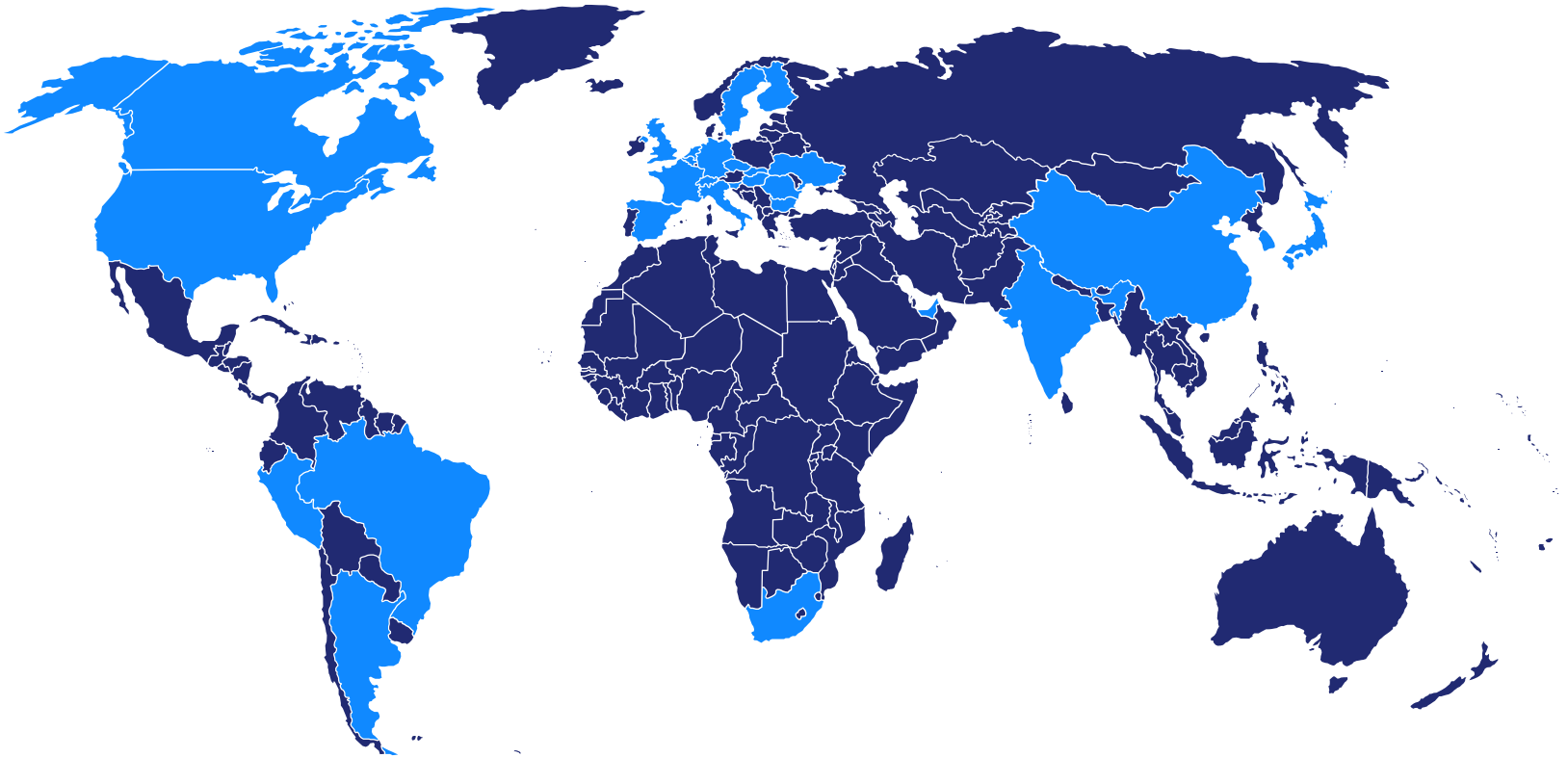
Our values define our identity.

More than just principles, they guide our actions and determine how we work with our employees, customers and partners.

- ***Safety-Security***
- *Future*
- *Integrity*
- *Performance*
- *Passion*

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International presence



22,000+ *employees*

70+ *sites**

close to **30** *countries*

* Can include several locations

France
- Beaumont-Hague
- Chalon-sur-Saône
- Cherbourg
- Frans
- Grenoble
- Jarrie
- Jeumont
- Le Creusot
- Les Achards
- Lyon
- Marseille
- Massy
- Maubeuge
- Montbard
- Montreuil-Juigné
- Orsan
- Paimboeuf
- Paris
- Romans-sur-Isère
- Rugles
- Rungis
- Saint-Marcel
- Saint-Paul-lez-Durance
- Sully-sur-Loire
- Ugine

Germany
- Erlangen
- Karlstein
- Lingen

United Kingdom
- Avonmouth
- Bridgewater (HPC)
- Cranfield
- Leiston
- Leicester
- Manchester

Canada
- Kincardine
- Montréal
- Pickering
- Toronto

United-States
- Benicia
- Charlotte
- Christiansburg
- Cranberry Township
- Jacksonville Houston
- Lynchburg
- Mansfield
- Richland
- Washington D.C.

China
- Beijing
- Deyang
- Shanghai
- Shenzhen
- Taishan
- Zhejiang

Africa/Asia/Europe/ South America
- South Africa
- Argentina
- Belgium
- Brazil
- Bulgaria
- Cyprus
- South Korea
- Spain
- Finland
- Hungary
- India
- Italy
- Japan
- Netherlands
- Peru
- Czech Republic
- Romania
- Slovakia
- Slovenia
- Sweden
- Switzerland
- Ukraine
- United Arab Emirates

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Executive Committee

Framatome's governance is overseen by an Executive Committee composed of ten members



Grégoire Ponchon
Chief Executive Officer



Bénédicte Formstecher
Managing Director
and Chief Financial Officer



Lionel Gaiffe
Senior Executive Vice President,
Fuel Business Unit
and Operational Excellence



Guirec Maugat
Senior Executive Vice President,
Installed Base Business Unit



Alexis Marincic
Senior Executive Vice President,
Engineering & Design Authority
Business Unit



Laurent Thieffry
Senior Executive Vice President,
Instrumentation & Control
Business Unit



Jean-Bernard Ville
Senior Executive Vice President,
Projects & Components
Manufacturing Business Unit



Vincent Champain
Senior Executive Vice President,
Digital Performance & Information
Technology



Camille Grout
Senior Executive Vice President,
Human Resources



Françoise Onno
Senior Executive Vice President,
Supply Chain

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Shareholder structure



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#FramatomeCareers

+2,500 new employees each year worldwide (permanent contract)

Working at Framatome is:

- engaging technical challenges that combine rigor and innovation;
- work approaches founded on trust, accountability, and autonomy;
- long-term investments in projects and expertise.

CERTIFIED REVIEWS
CHOOSEMYCOMPANY®
TRAINEES HAPPY
FRANCE 2026



90% of employees are proud to work at Framatome*

87% of employees recommend working at Framatome*

**internal survey MyEDF 2025*

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Strategy

3 priorities : Safety-Security, Quality, Lead time

Our strategic plan supported by 5 transversal programs



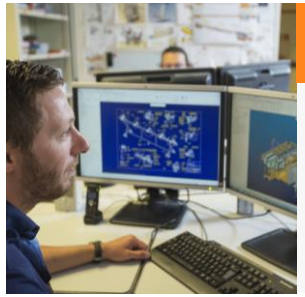
+

5 transversal programs

Knowledge Management	Knowledge management and centers of excellence
Operational Excellence	Operational excellence and “Excell in Quality”
Commercial Excellence	Commercial excellence
Systems Engineering	Systems Engineering and Standardization
Digital Transformation	Performance and new digital activities

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Activities



Design & service engineering

Development, design and licensing of nuclear steam supply systems (NSSS) and associated services, including worldwide Technical Centers.



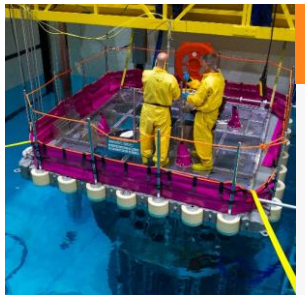
Fuel design & manufacturing

Development, design, licensing and fabrication of fuel assemblies and core components for all types of light water reactors (PWR, BWR, VVER) as well as for research reactors. Development of zirconium alloy components.



Projects & component manufacturing

Design and manufacturing of heavy and mobile components for nuclear islands. Management and execution of nuclear reactor new build projects, and component replacement projects.



Maintenance & services

Products and services to maintain, modernize, increase in power, extend the service life of facilities in operation, and commission new facilities. Management and execution of heavy components replacement or their installation on new build reactors, nuclear reactor restart projects, and decommissioning and dismantling activities.



Instrumentation & control

Design and manufacturing of automation and instrumentation technologies for the safe, sustainable and economic operation of nuclear power plants. High-performance and competitive cybersecurity and simulation solutions for nuclear and critical industries.



Commissioning & licensing

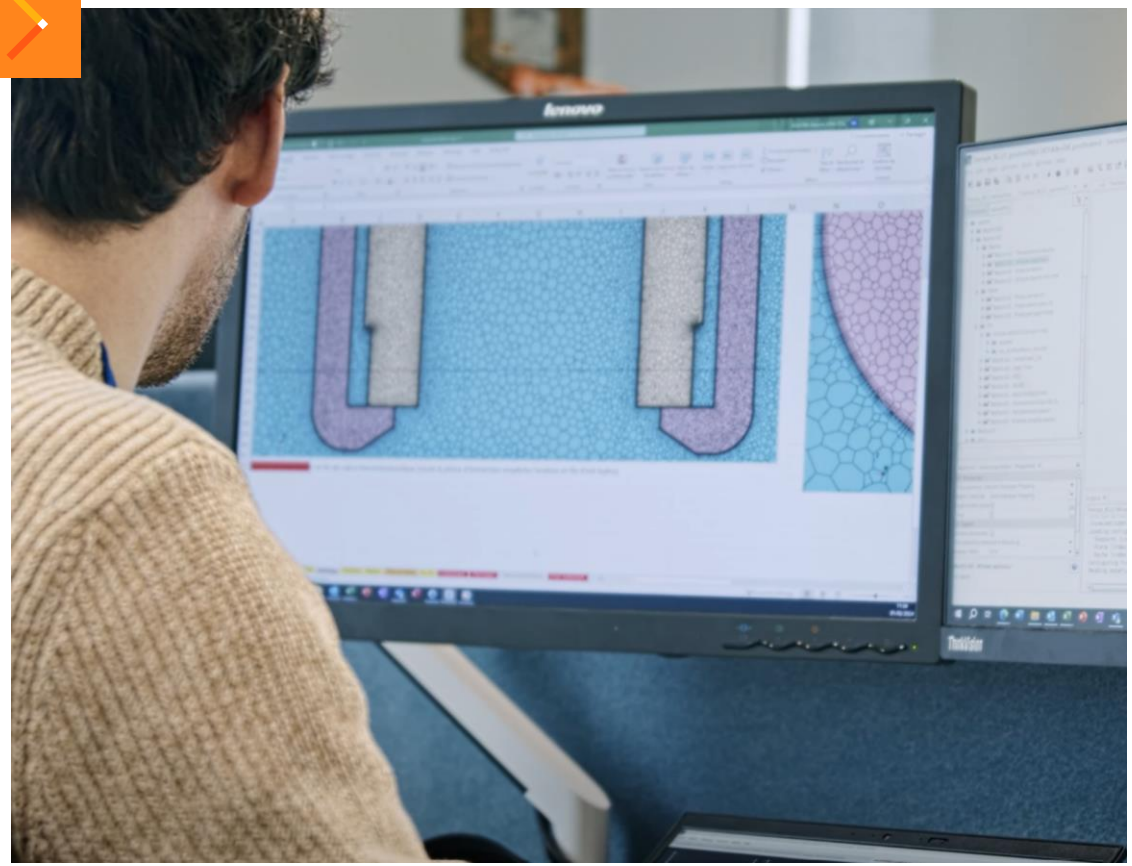
Guidance and support for our customers in training procedures, tests, inspections, supply of techno-bricks, technical specifications, documentation, qualification studies and interface with the safety authorities.

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Design & service engineering

At the heart of nuclear plants design

- Design and manufacturing of the nuclear steam supply system and its principal equipment.
- Engineering services for the heart of the power plant, the so-called “nuclear island”, the main components of the reactor coolant system, the instrumentation and control (I&C) system and the nuclear fuel.
- Contribution to major EPR reactor construction and startup projects (Flamanville 3 in France, Hinkley Point C and Sizewell C in the United Kingdom) and future EPR2 projects in France.
- Design studies for SMR (Small Modular Reactors) and AMR (Advanced Modular Reactors).
- Contribution to the development programs for fast neutrons reactors.



Thousands of highly skilled engineers.

Design and manufacturing of primary system components for ***107*** nuclear reactors worldwide.

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Projects & component manufacturing

A key element in nuclear safety

- Production of the key components for nuclear steam supply systems to equip new-build power plants or to enhance the performance of operating nuclear power plants.
- Manufacturing of advanced technology heavy components (reactor pressure vessel, steam generators, etc.) and high-tech mobile components (reactor coolant pumps and control rod drive mechanisms).
- Design, manufacturing and maintenance of high-performance valves for the nuclear, defense and industrial sectors.



Since the 1970s, about:

10,000 components produced.

107 plants equipped.

13 countries served.

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Instrumentation & control

The plant's brain and nervous system

Our solutions adapt to every type of reactor throughout its lifecycle to ensure long-term operation:

- a variety of instrumentation and control systems:
  - safety
  - operational
  - autonomous (cluster control, turbine control and protection, diesel control)
- nuclear and conventional instrumentation;
- training and engineering simulators;
- industrial cybersecurity solutions to protect nuclear facilities and critical infrastructures;
- services (expertise, spare parts, training, maintenance and obsolescence management);



+440 comprehensive I&C systems in all reactor designs worldwide.

+250 digital safety systems.

+200 complete nuclear I&C systems in operation worldwide.

+300 new power plant full-scope simulators designed and delivered.

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Fuel design & manufacturing

Cutting-edge technology for nuclear power generation

Mastering the whole process from design to fabrication of ever more efficient and innovative fuels and new generation of advanced fuels for all types of light water reactors and research reactors:

- design, development & fabrication of fuel assemblies for PWR, BWR & VVER and associated technologies;
- production of zirconium components and its alloys;
- extended range of fuel-related engineering services, on-site interventions at nuclear power plants & associated services;
- development, design & fabrication of fuel elements for research reactors and irradiation targets for medical applications, and related products and services.



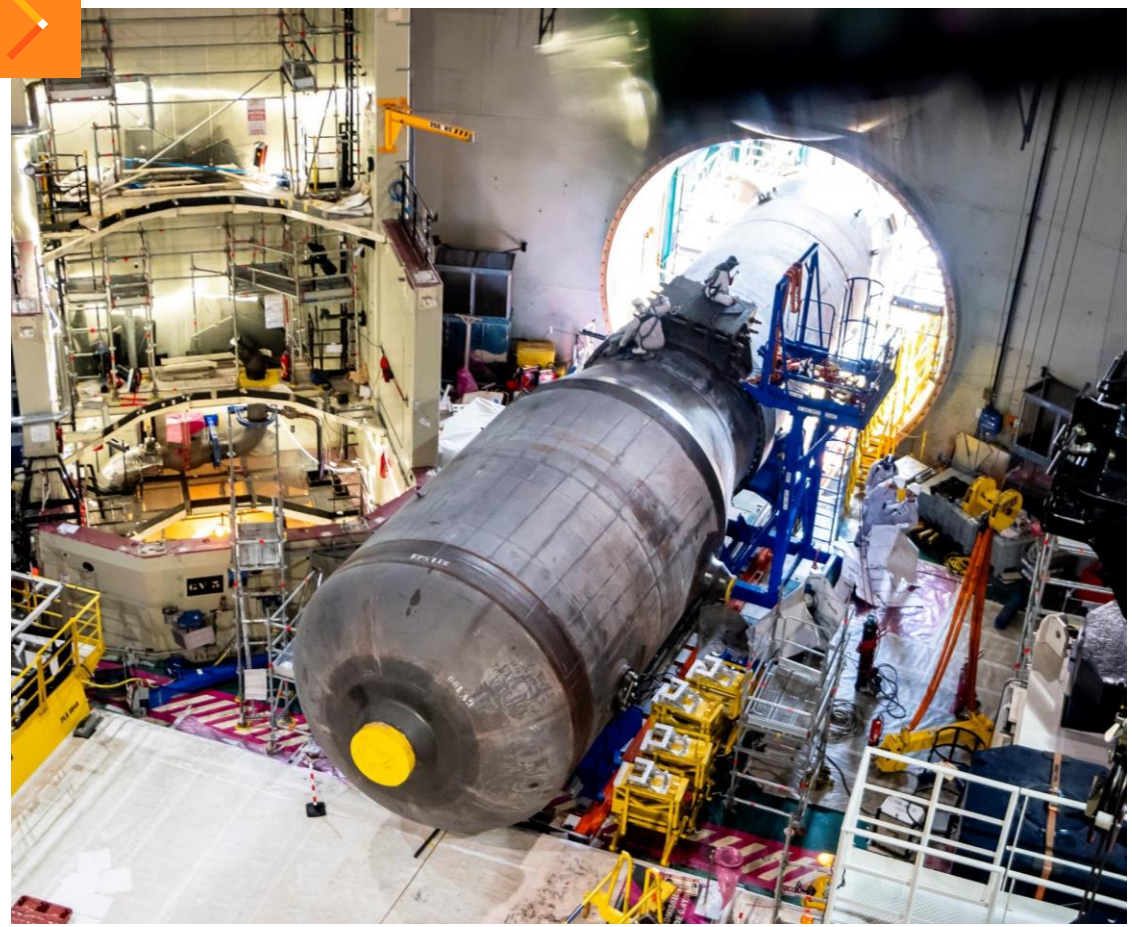
+270,000 fuel assemblies manufactured & loaded in ***+200*** reactors worldwide (PWR & BWR).

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Maintenance & services

A wide range of expertise to ensure safety and performance throughout the lifecycle of nuclear facilities

- Operations and maintenance: recurring or emergent maintenance, inspections and non-destructive testing, fuel reloading operations, as well as optimization of reactor outages.
- Lifetime extension and modernization of equipment: safety studies, heavy component replacement, monitoring & diagnostics, electrical and diesel systems, equipment and spare parts management, chemistry and radiochemistry services.
- Power uprates of nuclear reactors to produce more low-carbon electricity.
- Support for the restart of nuclear power plants after an extended shutdown.
- Development of innovative technologies for dismantling operations and waste treatment.



Over 65 years of international experience acquired on ***+380*** reactors.

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Commissioning & licensing

Supporting our customers throughout the commissioning phase of their nuclear facilities

- Support to operators in their relationships with safety authorities and in the implementation of regulations.
- Technical Centers and test facilities designed to qualify equipment and support in the preparation of qualification studies and associated documentation.
- Supply of techno-bricks for all type of nuclear reactor designs.
- Support to customers through commissioning operations of power plants and nuclear facilities and all related services.



2,800 tests are carried out each year in our technical centers to qualify equipments.

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EPR, the most advanced pressurized water reactor in the world

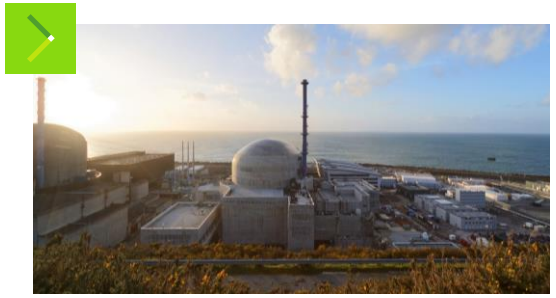
Framatome participated in the design, construction and commissioning of 4 EPR reactors worldwide



Taishan 1 and 2
in 2018 and 2019 (China).



Olkiluoto 3
in 2023 (Finland).



Flamanville 3
in 2025 (France).

EPR2 program in France, the industrial project of the century

Optimized and industrialized version of the EPR, the EPR2 takes up the best of the EPR technology, while integrating the feedback of the EPR in the world and the operation of the French nuclear fleet.



In 2024, Framatome signed the ***EPR2 contracts*** for the ***first six reactors*** of the French program (Penly, Gravelines, Bugey).

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New builds

In the United-Kingdom, Framatome supports the objective of carbon neutrality in 2050

Framatome is participating in the construction of **four EPR reactors** (two for Hinkley Point C and two for Sizewell C). For these major industrial projects, Framatome is responsible for:

- providing the nuclear steam supply system, from design and manufacturing through installation and commissioning;
- delivering the safety and backup instrumentation and control systems for both plants;
- supplying nuclear fuel and the necessary components and equipment for fuel operation.
- ensuring engineering, qualification and procurement of external supplies: electrical and safety-related systems, specialized machines and valves;
- performing maintenance and long-term services to support both sites' operation;



The two EPR reactors at Sizewell C benefit from an ***identical design*** **(replication and standardization)** to those at Hinkley Point C and from the ***feedback*** by Framatome and EDF teams.

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Some of our achievements worldwide

Highlights of the year 2025



Beginning of the conceptual design studies for the NUWARD Small Modular Reactor's nuclear steam supply system, including the fuel and the safety instrumentation and control system.



Steam generators replacement at Bruce Power Unit 3 to Unit 4 (Canada).



Steam generators replacement at Cruas-Meysse nuclear power plant, Unit 3 (France).



Contract signed for the modernization of I&C systems and ATRIUM 11 fuel supply at the Leibstadt nuclear power plant (Switzerland).



More than 120 successful outages in over 15 countries worldwide in 2025 Among them, above, the second annual outage at Olkiluoto 3 (Finland).



End of manufacturing of four new steam generators at Flamanville nuclear power plant, Unit 2 (France).



Launch of new industrialization and development capabilities to produce TRISO fuel in Romans-sur-Isère (France).



Manufacturing of the first lead fuel assemblies in Richland (USA), for the Barakah nuclear power plant (United Arab Emirates), as part of the contract signed in July 2025 with ENEC.

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Our customers' performance: our commitment at every moment

A large portfolio of solutions

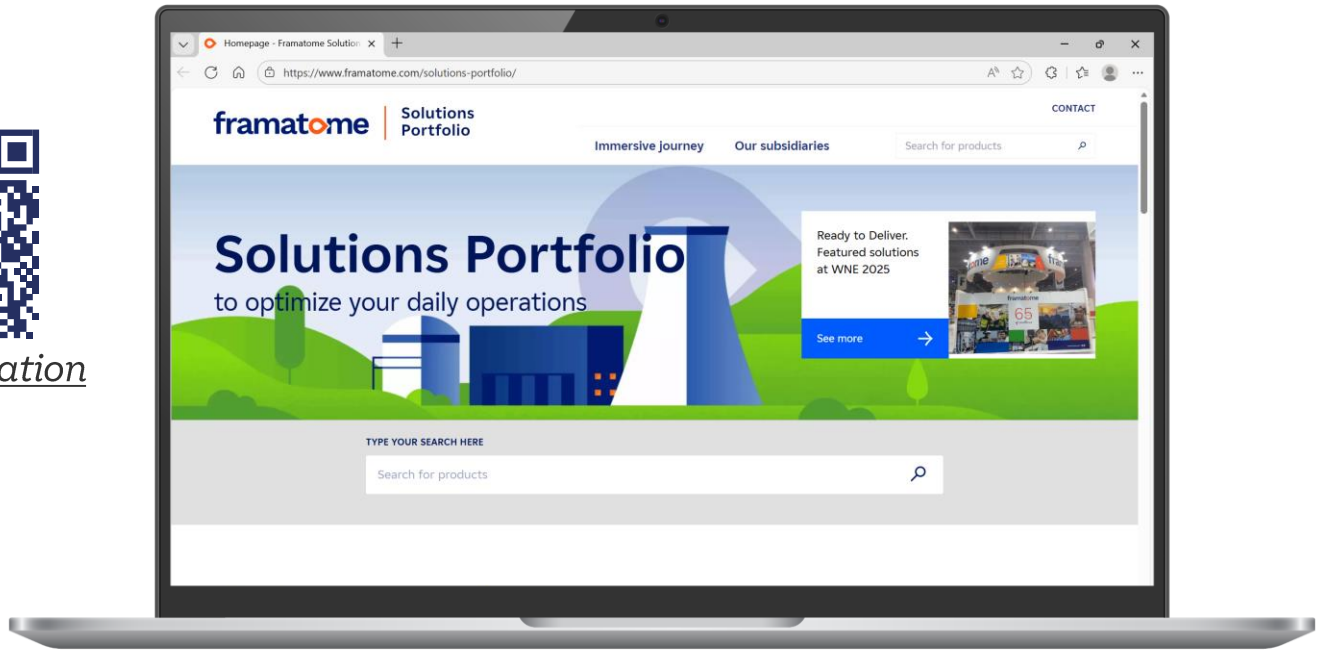
Only entry point for all Framatome products and services, the Solutions Portfolio covers the full nuclear lifecycle.

615 products and services.

5 expertise pages.

1 3D Mockup "Immersive Journey".

More information



Your performance
is **our** everyday **commitment**

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Putting AI and digital to work where it matters

Combining decades of nuclear expertise and industrial rigor to deliver safe, trusted and value-creating digital solutions

AI and digital are at the core of Framatome's activities, from engineering to field operations:

- recognized expertise in applied mathematics, statistics, simulation, AI and machine learning;
- one of the richest nuclear data assets in the industry, built through services delivered to more than 380 reactors worldwide;
- more than 100 AI use cases already deployed across manufacturing, engineering, production, field operations and maintenance, with measurable impact on performance;
- a proven ability to industrialize AI and digital solutions, ensuring robustness, integration and value for operators.



Engineering: Achieve optimal welding results on the first attempt through welding process simulation.



Production: Full Power days of operation in the same fuel cycle.



Services: Production loss avoided with predictive maintenance.

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Innovating for the future

An internationally recognized expertise

The Future is one of our core values. By innovating and encouraging its employees every day to progress and meet the challenges of our industry while respecting safety standards, Framatome is preparing for tomorrow.

Framatome has more than 700 experts across 14 major scientific and technical fields:

- materials;
- manufacturing;
- core physics;
- thermo-hydraulics;
- chemistry;
- safety;
- instrumentation & control;
- instrumentation & non-destructive test;
- solid mechanics;
- fluid mechanics;
- applied Mathematics;
- complex systems;
- information and communication science & technology;
- electrical systems.



+ 3,500 patents.

+ 60 innovation and R&D centers worldwide.

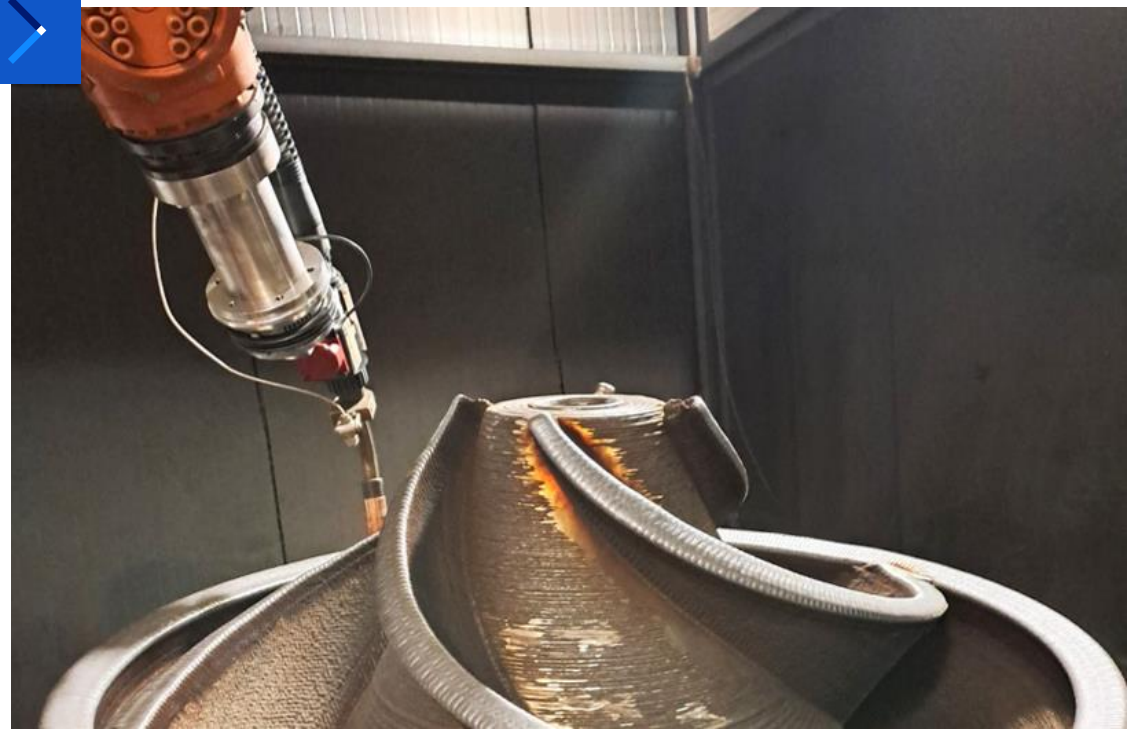
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Innovating for the future

Powering progress with high-value solutions

- Supporting the design, construction, and maintenance of today's nuclear fleet while developing next-generation fuels, solutions for modular reactors, and lifecycle services for tomorrow.
- Scaling up additive manufacturing, digital twins, and robotics to reduce lead times and boost supply chain resilience.
- Developing nuclear-powered solutions for uses beyond the electricity: for energy storage, heat production, new molecules, applications for defense, space and health fields.



2025 Winner of the Innovation Award of the World Nuclear Exhibition: ***Waste Eraser*** project.

3 commercial brands shaped by our *nuclear expertise* serving other sectors of activity:

Framatome Defense, Framatome Healthcare, Framatome Space.

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Defense

Historical and strategic partner for defense in France

Framatome is involved in the development and manufacturing of equipment and components of the French Navy's nuclear propulsion, as well as in other defense programs.

The Framatome Defense commercial brand's mission is to:

- contribute to the performance and availability of defense systems;
- address sovereignty challenges;
- enhance the sector's competitiveness through its expertise, skills and industrial capabilities derived from civil nuclear power.

Framatome collaborates with key major stakeholders in the sector, both governmental and industrial.

Framatome Defense is also expanding in the United Kingdom.



Framatome is involved in the SSBN, SSN submarine programs and the aircraft carrier *Charles de Gaulle* and contributes to innovation in major ongoing programs such as the Barracuda submarines, SSBN 3G and the next generation aircraft carrier (PA-NG) *France Libre*.

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Nuclear medicine & healthcare

Helping save lives

The Framatome Healthcare commercial brand is committed to developing products and services for the healthcare industry :

- supporting the value chain for the radioisotopes used in radiopharmaceuticals for diagnostic imaging and therapeutic purposes;
- supplying special alloys for the development of surgical implants and prostheses;
- providing advanced solutions for complex sterilization facilities essential for the safe use of medical materials.

Framatome's isotopes production proprietary technology is already used for commercial production of Lutetium-177 in a CANDU reactor in Canada and similar projects are being developed.



World's 1st production of Lutetium-177 in a power reactor using Framatome's technology.

75% of the world's Technetium-99m scans are performed using medical targets produced by Framatome.

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Space

Our nuclear and industrial expertise at the service of the space industry

At the dawn of this new age of space travel, Framatome has created the Framatome Space commercial brand, putting over 65 years of nuclear and industrial expertise at the service of the space industry.

The new goals of space exploration and the rapid development of orbital and planetary ecosystems require reliable, abundant, and continuous energy sources. Nuclear energy must:

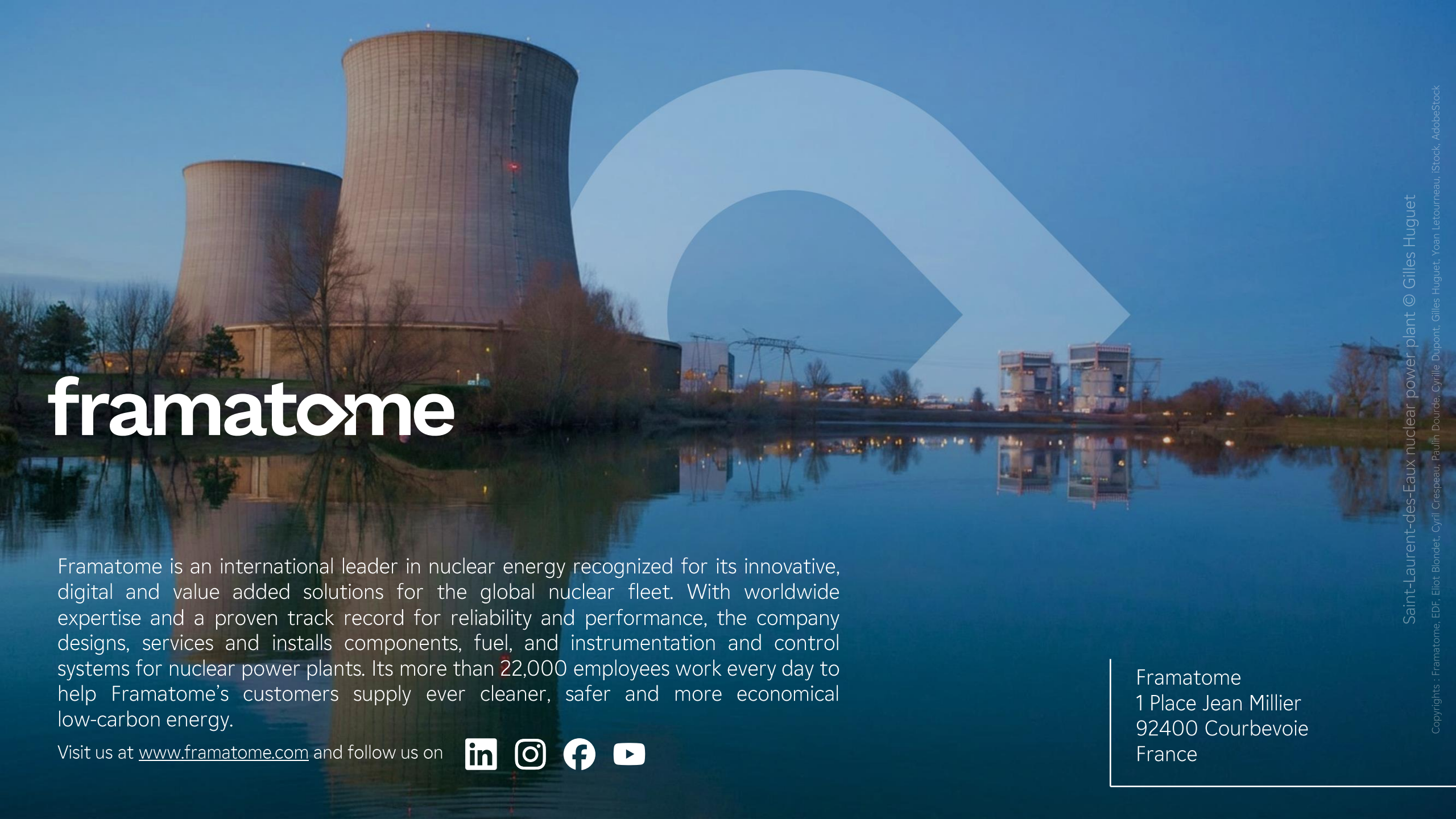
- enable the development of a sustainable environment for long-term human presence on the Moon;
- shorten travel times to reach Mars;
- provide orbital power, supporting the growth of new space applications;
- continue powering deep space exploration and contribute to a better understanding of both space and planet Earth.



framatome Space

An ***international presence*** and ***unique expertise*** in the development of ***space nuclear systems***, their ***fuel***, whether they are ***fission reactors*** or ***radioisotope generators***.

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Framatome is an international leader in nuclear energy recognized for its innovative, digital and value added solutions for the global nuclear fleet. With worldwide expertise and a proven track record for reliability and performance, the company designs, services and installs components, fuel, and instrumentation and control systems for nuclear power plants. Its more than 22,000 employees work every day to help Framatome's customers supply ever cleaner, safer and more economical low-carbon energy.

Visit us at www.framatome.com and follow us on

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Saint-Laurent-des-Eaux nuclear power plant © Gilles Huguet

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